ITEM NO. 7d Supp 1

DATE OF

Nov. 2, 2010

MEETING

Tax Levy Discussion Follow-up

November 2, 2010



Introduction

- Prior briefings on October 12 and 26, 2010
- Applied current policies to updated information
 - Policies
 - Flat levy amount of \$73.5 million
 - G.O. debt service no greater than 75% of levy amount
 - Levy supports Real Estate Division
 - Seaport self funding going forward
 - Levy pays Seaport related existing G.O. bonds
 - Levy pays environmental expenses primarily legacy costs
 - Funding gap due to:
 - Environmental costs have increased significantly
 - Real Estate CIP and operating expenses have increased



Preliminary 2011-2015 Tax Levy Forecast Presented on October 12, 2010

| \$'000 | 2011 | 2012 | 2013 | 2014 | 2015 |
|---|----------|-----------|----------|----------|----------|
| LEVY USES | | | | | |
| G.O. DS - existing | 40,438 | 40,442 | 40,444 | 40,442 | 30,746 |
| | | | | | |
| Other uses | | | | | |
| Roads and Transportation Projects | 9,100 | 5,050 | 600 | - | - |
| School Construction & Noise Insulation | 650 | 7,160 | 3,028 | 1,094 | - |
| Sea & RE Environmental expenditures - preliminary | 11,559 | 23,985 | 18,348 | 3,952 | 10,009 |
| Transportation & Infrastructure Fund | | | | | 4,000 |
| PortJobs | 46 | 46 | 46 | 46 | 46 |
| Subtotal Other | 21,355 | 36,241 | 22,022 | 5,092 | 14,055 |
| Real Estate Support | | | | | |
| RE Capital Total | 20,357 | 20,477 | 12,109 | 11,455 | 11,395 |
| RE Operating Subsidy | 5,372 | 5,312 | 5,707 | 5,175 | 5,086 |
| Subtotal RE Support | 25,729 | 25,789 | 17,816 | 16,630 | 16,481 |
| Total Uses | 87,521 | 102,472 | 80,281 | 62,164 | 61,282 |
| LEVY SOURCES | | | | | |
| Beginning Tax Levy Fund Balance | 26,634 | 12,613 | (16,359) | (23,140) | (11,805) |
| Rail Corridor reimbursements | | | | | |
| less repayment of GF loan | | | | | |
| Annual levy | 73,500 | 73,500 | 73,500 | 73,500 | 73,500 |
| Total uses | (87,521) | (102,472) | (80,281) | (62,164) | (61,282 |
| Projected Ending Tax Levy Balance | 12,613 | (16,359) | (23,140) | (11,805) | 413 |
| Transportation & Infrastructure Fund Balance | 13,000 | 13,000 | 13,000 | 13,000 | 17,000 |



Today's Briefing

- Based on Commission discussion, staff has developed scenarios for consideration
- All scenarios include the following assumptions:
 - G.O. bond refunding savings estimated
 - Seaport funds Environmental expenditures classified as "operating"
 - Costs associated with on-going operations vs. legacy costs
 - Estimated at \$1.5 million over 5 years
 - \$5 million for S. Park Bridge
 - \$300 million for SR 99 Tunnel
 - Net of credit for FAST
 - Most of funding provided in 2015 with G.O. bonds
 - Total G.O. debt service in 2015 requires minimum \$70 mil. levy
 - Port receives remaining payments from rail corridor partners this year
- All scenarios have tax levy fund deficits in some years up to \$12 million



Levy Scenarios

- Levy scenarios vary as to:
 - Amount of levy
 - Amount of Real Estate CIP deferral
- Scenarios
 - #1 Fully fund Real Estate CIP
 - #2 allow the tax levy to increase 1% per year
 - 2a Beginning in 2011
 - 2b Beginning in 2012
 - #3 Modest levy increase with \$10 million CIP deferral
- Job and sales tax implications for deferred projects is being evaluated

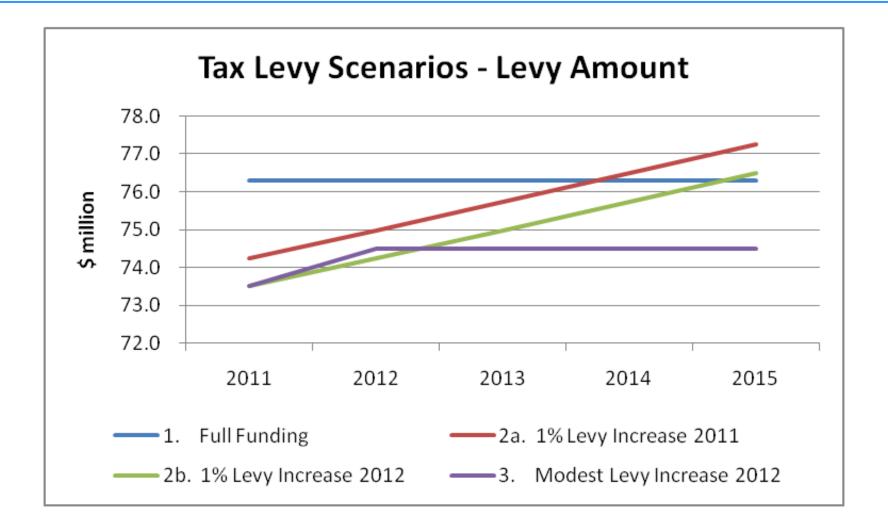


Scenario Results Summary

| (\$ million) | | | |
|------------------------------|------------------|--------------------|-----------------|
| | <u>2011 Levy</u> | <u>Future Levy</u> | RE CIP Deferral |
| 1. Full Funding | 76.3 | 76.3 (2012-2015) | 0 |
| 2a. 1% Levy Increase 2011 | 74.2 | increases annually | 3 |
| 2b. 1% Levy Increase 2012 | 73.5 | increases annually | 6.5 |
| 3. Modest Levy increase 2012 | 73.5 | 74.5 (2012-2015) | 10 |

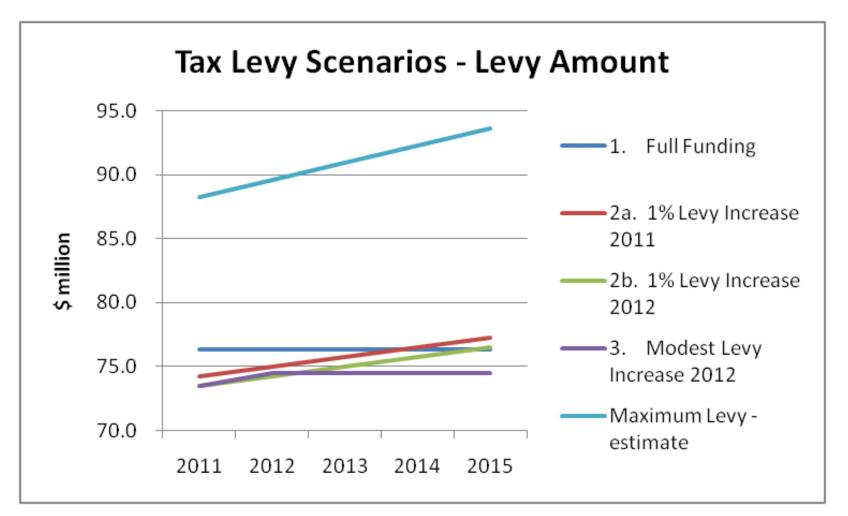


Annual Levy Amounts





Levy Scenarios Compared to Max Levy





Real Estate Division 2011 Capital Budget

Tax Levy Scenario Impact

November 2, 2010



Tax Levy Scenario 2a: Allow Tax Levy to Increase 1% Per Year Beginning in 2011

Result: Net Real Estate CIP Reduction of \$3 million until at least after 2015.

Impact to Real Estate Capital Business Plan Prospective Projects

- Defer \$10 million of 2011-2013 projects until 2014
- Defer \$3 million of 2011-2013 projects until after 2015



<u>Business Plan Prospective – Renewal/Enhancement</u> <u>Under Scenario 2a: 1% increase 2011</u>

| \$'s in 000's | 2011 | 2012 | 2013 | 2014 | 2015 | 11-15 Total |
|---|---------|---------|---------|--------|-------|-------------|
| RE: Contingency Renew & Replace (1) | 0 | 0 | 0 | 9,000 | 5,000 | 14,000 |
| FT Paving/Storm Upgrades | 750 | 750 | 0 | 0 | 0 | 1,500 |
| FT Net Shed Solution (2) | 500 | 600 | 2,150 | 8,950 | 4,400 | 16,600 |
| P66 Chiller Upgrades | 350 | 0 | 0 | 0 | 0 | 350 |
| FT C-15 Bldg Subsidence Improvement (3) | 150 | 1,850 | 500 | 0 | 0 | 2,500 |
| SBM Fuel Dock Building | 100 | 900 | 0 | 0 | 0 | 1,000 |
| T102 Bldg Roof Replacement | 100 | 2,330 | 0 | 0 | 0 | 2,430 |
| FT C2 Roof & HVAC Replacement | 50 | 525 | 0 | 600 | 0 | 1,175 |
| FT C14 (Downey) Bldg Improve | 0 | 0 | 100 | 350 | 0 | 450 |
| SBM Central Seawall Replace | 0 | 0 | 915 | 0 | 0 | 915 |
| Total | 2,000 | 6,955 | 3,665 | 18,900 | 9,400 | 40,920 |
| Original Total | 5,000 | 11,955 | 8,665 | 8,900 | 9,400 | 43,920 |
| Change | (3,000) | (5,000) | (5,000) | 10,000 | 0 | (3,000) |

Note: Shading indicates projects that have been deferred or eliminated



Tax Levy Scenario 2b: Allow Tax Levy to Increase 1% Per Year Beginning in 2012

Result: Net Real Estate CIP Reduction of \$6.5 million until at least after 2015.

Impact to Real Estate Capital Business Plan Prospective Projects

- Defer \$6.5 million of 2011-2013 projects until 2014
- Defer \$6.5 million of 2011-2013 projects until after 2015



<u>Business Plan Prospective – Renewal/Enhancement</u> <u>Under Scenario 2b: 1% increase 2012</u>

| \$'s in 000's | 2011 | 2012 | 2013 | 2014 | 2015 | 11-15 Total |
|---|---------|---------|---------|--------|-------|-------------|
| RE: Contingency Renew & Replace (1) | 0 | 0 | 0 | 5,500 | 5,000 | 10,500 |
| FT Paving/Storm Upgrades | 750 | 750 | 0 | 0 | 0 | 1,500 |
| FT Net Shed Solution (2) | 500 | 600 | 2,150 | 8,950 | 4,400 | 16,600 |
| P66 Chiller Upgrades | 350 | 0 | 0 | 0 | 0 | 350 |
| FT C-15 Bldg Subsidence Improvement (3) | 150 | 1,850 | 500 | 0 | 0 | 2,500 |
| SBM Fuel Dock Building | 100 | 900 | 0 | 0 | 0 | 1,000 |
| T102 Bldg Roof Replacement | 100 | 2,330 | 0 | 0 | 0 | 2,430 |
| FT C2 Roof & HVAC Replacement | 50 | 525 | 0 | 600 | 0 | 1,175 |
| FT C14 (Downey) Bldg Improve | 0 | 0 | 100 | 350 | 0 | 450 |
| SBM Central Seawall Replace | 0 | 0 | 915 | 0 | 0 | 915 |
| Total | 2,000 | 6,955 | 3,665 | 15,400 | 9,400 | 37,420 |
| Original Total | 5,000 | 11,955 | 8,665 | 8,900 | 9,400 | 43,920 |
| Change | (3,000) | (5,000) | (5,000) | 6,500 | 0 | (6,500) |

Note: Shading indicates projects that would be eliminated/deferred



<u>Tax Levy Scenario 3</u>: Reduce the Real Estate CIP by \$10 million

Result: Net Real Estate CIP Reduction of \$10 million until at least after 2015.

Impact to Real Estate Capital Business Plan Prospective Projects

- Defer \$3 million of 2011-2013 projects until 2014
- Defer \$10 million of 2011-2013 projects until after 2015



<u>Business Plan Prospective – Renewal/Enhancement</u> <u>Under Scenario 3: \$10 million reduction in RE CIP</u>

| \$'s in 000's | 2011 | 2012 | 2013 | 2014 | 2015 | 11-15 Total |
|---|---------|---------|---------|--------|-------|-------------|
| RE: Contingency Renew & Replace (1) | 0 | 0 | 0 | 2,000 | 5,000 | 7,000 |
| FT Paving/Storm Upgrades | 750 | 750 | 0 | 0 | 0 | 1,500 |
| FT Net Shed Solution (2) | 500 | 600 | 2,150 | 8,950 | 4,400 | 16,600 |
| P66 Chiller Upgrades | 350 | 0 | 0 | 0 | 0 | 350 |
| FT C-15 Bldg Subsidence Improvement (3) | 150 | 1,850 | 500 | 0 | 0 | 2,500 |
| SBM Fuel Dock Building | 100 | 900 | 0 | 0 | 0 | 1,000 |
| T102 Bldg Roof Replacement | 100 | 2,330 | 0 | 0 | 0 | 2,430 |
| FT C2 Roof & HVAC Replacement | 50 | 525 | 0 | 600 | 0 | 1,175 |
| FT C14 (Downey) Bldg Improve | 0 | 0 | 100 | 350 | 0 | 450 |
| SBM Central Seawall Replace | 0 | 0 | 915 | 0 | 0 | 915 |
| Total | 2,000 | 6,955 | 3,665 | 11,900 | 9,400 | 33,920 |
| Original Total | 5,000 | 11,955 | 8,665 | 8,900 | 9,400 | 43,920 |
| Change | (3,000) | (5,000) | (5,000) | 3,000 | 0 | (10,000) |

Note: Shading indicates projects that would be eliminated/deferred



Appendix

• Background on Real Estate CIP presented September 28,2010



Real Estate 2011 Capital Budget Tax Levy Scenario Impacts

- Real Estate 2011 Capital Budget presented at September 28th Budget Workshop
- Total Capital Plan (Committed and Business Plan Prospective) is \$75.8 million of which \$36.2 million is for Fishermen's Terminal and the Maritime Industrial Center
- To show impact of Tax Levy scenarios, Capital Budget amounts shown by year for 2011-2015 in this presentation
 - Projects and amounts are unchanged
 - Categorization of projects are unchanged
 - Impacts of the 3 tax levy scenarios shown separately



Capital Budget Summary 2011-2015

| \$'s in 000's |
|----------------------|
| Committed |
| Bus Plan Prospective |
| |

Other Prospective

| 2011 | 2012 | 2013 | 2014 | 2015 | 11-15 Total |
|--------|--------|--------|--------|--------|-------------|
| 15,357 | 8,522 | 3,444 | 2,555 | 1,995 | 31,873 |
| 5,000 | 11,955 | 8,665 | 8,900 | 9,400 | 43,920 |
| 20,357 | 20,477 | 12,109 | 11,455 | 11,395 | 75,793 |
| 0 | 2,026 | 10,435 | 20,000 | 21,950 | 54,411 |
| 20,357 | 22,503 | 22,544 | 31,455 | 33,345 | 130,204 |



Committed Capital Budget

\$'s in 000's

Under Contract Commission Auth Division Pending

| 2011 | 2012 | 2013 | 2014 | 2015 | 11-15 Total |
|--------|-------|-------|-------|-------|-------------|
| 186 | 0 | 0 | 0 | 0 | 186 |
| 10,481 | 3,454 | 0 | 0 | 0 | 13,935 |
| 4,690 | 5,068 | 3,444 | 2,555 | 1,995 | 17,752 |
| 15,357 | 8,522 | 3,444 | 2,555 | 1,995 | 31,873 |



Committed-Under Contract

\$'s in 000's

RE Maintenance Shop Solution

| 2011 | 2012 | 2013 | 2014 | 2015 | 11-15 Total |
|------|------|------|------|------|-------------|
| 186 | 0 | 0 | 0 | 0 | 186 |
| 186 | 0 | 0 | 0 | 0 | 186 |



Committed-Commission Authorized

\$'s in 000's

FT S. Wall Reconstruction Phase 4 FT NW Dock E Fender Sys Replace MIC Seawall Replacement FT C15 HVAC Improvements

| 2011 | 2012 | 2013 | 2014 | 2015 | 11-15 Total |
|--------|-------|------|------|------|-------------|
| 4,668 | 0 | 0 | 0 | 0 | 4,668 |
| 3,350 | 0 | 0 | 0 | 0 | 3,350 |
| 2,123 | 0 | 0 | 0 | 0 | 2,123 |
| 340 | 3,454 | 0 | 0 | 0 | 3,794 |
| 10,481 | 3,454 | 0 | 0 | 0 | 13,935 |



Committed-Division Pending

\$'s in 000's

Small Projects
P69 N Apron Piling Cathodic
Tenant Improvements -Capital
Bell Harb Lighting Ctrl Upgrade
RE Div. Green Port Initiative
Fleet Replacement
Other
Total

| 2011 | 2012 | 2013 | 2014 | 2015 | 11-15 Total |
|-------|-------|-------|-------|-------|-------------|
| 000 | 500 | 500 | 500 | 500 | 0.000 |
| 992 | 500 | 500 | 500 | 500 | 2,992 |
| 1,400 | 1,503 | 0 | 0 | 0 | 2,903 |
| 775 | 849 | 488 | 560 | 70 | 2,742 |
| 650 | 0 | 0 | 0 | 0 | 650 |
| 200 | 1,050 | 200 | 0 | 50 | 1,500 |
| 173 | 666 | 1,756 | 995 | 875 | 4,465 |
| 500 | 500 | 500 | 500 | 500 | |
| 4,690 | 5,068 | 3,444 | 2,555 | 1,995 | 17,752 |



Business Plan Prospective

\$'s in 000's

Renewal/Enhancement

| 2011 | 2012 | 2013 | 2014 | 2015 | 11-15 Total |
|-------|--------|-------|-------|-------|-------------|
| 5,000 | 11,955 | 8,665 | 8,900 | 9,400 | 43,920 |
| 5,000 | 11,955 | 8,665 | 8,900 | 9,400 | 43,920 |



Business Plan Prospective – Renewal/Enhancement

\$'s in 000's

RE: Contingency Renew & Replace
FT Paving/Storm Upgrades
FT Net Shed Solution
P66 Chiller Upgrades
FT C-15 Bldg Subsidence Improvement
SBM Fuel Dock Building
T102 Bldg Roof Replacement
FT C2 Roof & HVAC Replacement
FT C14 (Downey) Bldg Improve
SBM Central Seawall Replace

| 2011 | 2012 | 2013 | 2014 | 2015 | 11-15 Total |
|-------|----------|-------|-------|-------|-------------|
| 3,000 | 3,000 | 3,000 | 3,000 | 5,000 | 17,000 |
| 750 | , 750 | 0 | . 0 | . 0 | 1,500 |
| 500 | 2,100 | 4,650 | 4,950 | 4,400 | 16,600 |
| 350 | 0 | 0 | 0 | 0 | 350 |
| 150 | 2,350 | 0 | 0 | 0 | 2,500 |
| 100 | 900 | 0 | 0 | 0 | 1,000 |
| 100 | 2,330 | 0 | 0 | 0 | 2,430 |
| 50 | 525 | 0 | 600 | 0 | 1,175 |
| 0 | 0 | 100 | 350 | 0 | 450 |
| 0 | 0 | 915 | 0 | 0 | 915 |
| 5,000 | 11,955 | 8,665 | 8,900 | 9,400 | 43,920 |

